Re-Engaging our Human Capital ECR Hellas



What is Happening NOW?

- Continuous political, social & economic changes
- Expansion of business interests
- Merging similar business to achieve economies of scale and market share
- Acquisition of different business to achieve greater scale and market share
- Restructuring of current business to achieve greater productivity and sales



What is Happening NOW?

Keep doing the same things that you have always done, the results that you will achieve from one year to the next will be similar... if you're lucky!

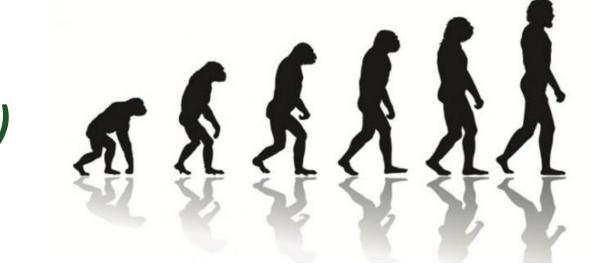


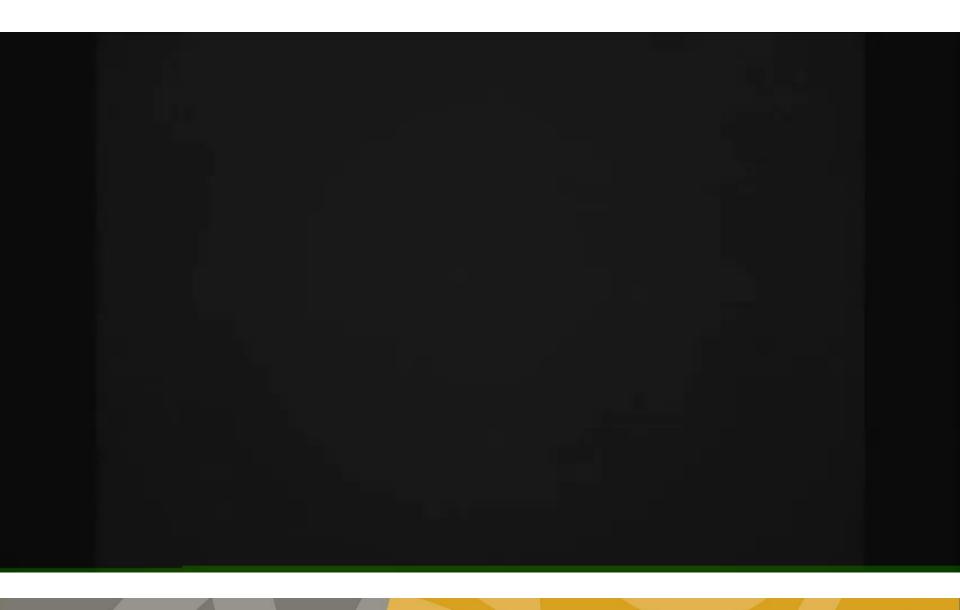
Being intelligent is not enough

It is not the strongest of species that survive, nor the most intelligent,

BUT the ones most RESPONSIVE to CHANGE!

(Charles Darwin)







Business Imperatives

- Return or accelerate the business momentum
- Address the need for innovation,
 differentiation, affordability
- Being willing to Adopt... Change... Evolve



Survive & Thrive by Re-Engaging our Human Capital

1.Organization

Agile and vigilant Organization

2.Leadership

Leaders as enablers to win

3.People Capabilities

Be best in class

4.Culture

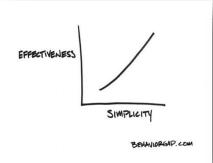
Mindset of business urgency and accountability

Must Win People Battles = Business Growth Formula "G": Factor 1 + Factor 2 + Factor 3 + Factor 4

Factor 1 – ORGANISATION: Agile and vigilant Organization

Agility & simplicity

Clear Processes Resilience & operational excellence







- Disrupt productively the organization
- Leveraging on technology
- E2E customer service processes

Decision
 making with
 milestones



Factor 2 - LEADERSHIP: Leaders as Enablers to Win

Inspire



Engage



Empower



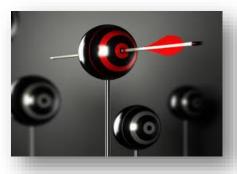
- Leaders have ownership & act as a coach and trend setters
- Leaders
 remain open
 to realize the
 changes
- Leaders have the ability to learn & share knowledge
- Leaders are the enablers for change
- Leaders promote accountability, boldness, courage and persistence

Factor 3 – PEOPLE CAPABILITIES: Be the best in class

Right People in the Right Place

Creating
Compelling
Careers

Strategic Talent Planning







- Expand end to end knowledge of the business
- Continuous
 building future proof skills and
 capabilities
 Career path is
 not roles but
 upskilling on fit
 for purpose
 company needs
- Resources are directed in the areas that will make the difference in the business

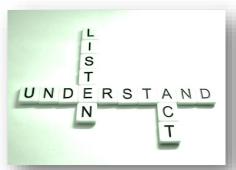


Factor 4 - CULTURE: Business Urgency and Accountability

Mindset of Business

Ownership and accountability

360 mindset sharing culture







- Decision making is faster, timely mindful of business reality
- Share your business plans with your team and bring them on your journey
- Silos are eliminated, we think as ONE business
- E2E communication approach



"HOW" we Re-Engage our Human Capital is as important as "WHAT" we do

The most successful business spend time, effort and money is to foster a "Great Place to Work" feeling amongst our teams.

People feel:

- ✓ *Included in the journey*
- √ Valued
- √ They can apply their individual strengths / characters
 in their role without fear of being judged.
- ✓ Naturally drawn to want to help their colleagues.
- √ That they want to share their ideas openly.



Evolution is a <u>choice</u>, and requires time, effort, energy, considered thought, commitment & discipline.



Embrace Change, Evolve & Make the Right Choices with your PEOPLE!!

